	2017 Actual	2018 Budget	2018 Year End Forecast	2019 Budget
Revenues				-
District Lodging Tax	\$ 2,305,249.49	\$ 2,233,284.22	\$ 2,458,701.00	\$ 2,400,000.00
Non-Tax Revenue: Official Visitor Guide	\$ 237,311.90	\$ 260,468.00	\$ 261,542.00	\$ 261,000.00
Non-Tax Revenue: Stakeholder Services	\$ 312,990.86	\$ 323,000.00	\$ 321,542.00	\$ 488,000.00
Subtotal Non-Tax Revenue	\$ 550,302.76	\$ 583,468.00	<u>\$ 583,084.00</u>	\$ 749,000.00
Town of Estes park Marketing Investment	\$ -	\$ -	\$ -	\$ -
Larimer County Marketing Investment	\$ -	\$ -	\$ -	\$ -
Larimer County Payment in Lieu of Tax (PILT)	\$ 5,412.66	\$ 5,412.66	\$ 6,549.62	\$ 5,412.66
Subtotal Alternative Funding Sources	<u>\$ 5,412.66</u>	<u>\$ 5,412.66</u>	<u>\$ 6,549.62</u>	<u>\$ 5,412.66</u>
Grants & Awards	\$ 50,000.00	\$ 179,000.00	\$ 111,331.00	\$ -
Other Income	\$ 118.51	\$ 118.51	\$ 1,657.38	\$ 118.51
Total Revenues	\$ 2,911,083.42	\$ 3,001,283.39	\$ 3,161,323.00	\$ 3,154,531.17
Expenses				
Personnel Services	\$ 653,857.66	\$ 638,115.41	\$ 595,338.68	\$ 950,000.00
Marketing & Operations	\$ 2,234,894.63	\$ 2,709,629.27	\$ 2,608,300.41	\$ 2,297,700.00
Grants & Awards	\$ 56,338.27	\$ 179,000.00	\$ 128,951.60	\$ -
Total Expenses	\$ 2,945,090.56	\$ 3,526,744.68	\$3,332,590.69	\$ 3,247,700.00
Excess (Deficiency) of Revenues Over Expenses	\$ (34,007.14)	\$ (525,461.29)	\$(171,267.69)	\$ (93,168.83)
Other Financing Sources (Transfers In)	\$ -	\$ -	\$ -	\$ -
Other Financing Uses (Transfers Out)	\$ -	\$ -	\$ -	
Increase (Decrease) in Fund Balance	\$ (34,007.14)	\$ (525,461.29)	\$(171,267.69)	\$ (93,168.83)
Beginning Fund Balance	\$ 2,304,529.29	\$ 1,325,286.02	\$ 1,815,723.31	\$1,644,455.62
Ending Fund Balance*	\$ 1,815,723.31	\$ 800,000.00	\$1,644,455.62	\$1,551,286.79
Restrictions				
Strategic Reserve	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 800,000.00
TABOR Reserve: 3% of Expenses	\$ 88,352.72	\$ 105,802.34	99,977.72	\$ 97,431.00